

RED HAT FORUMS

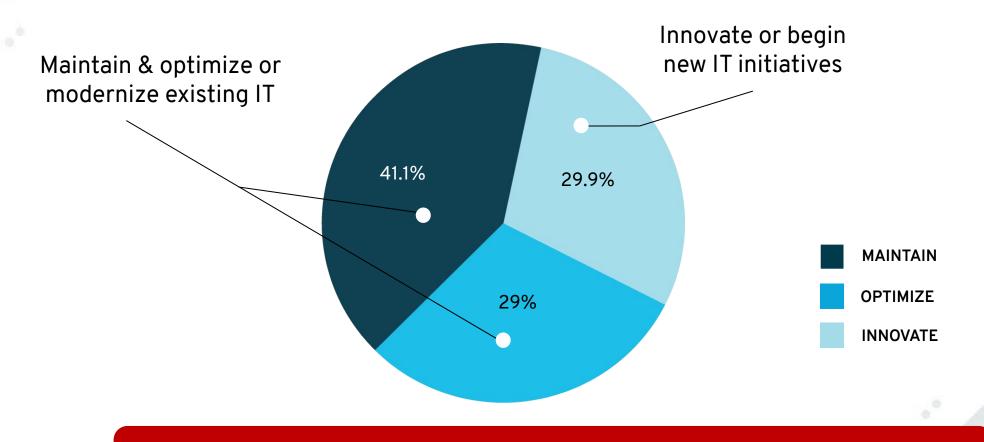
Red Hat is your trusted advisor in Financial Services

Business Intro

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Should you maintain, optimize, or innovate? You must be able to do all 3

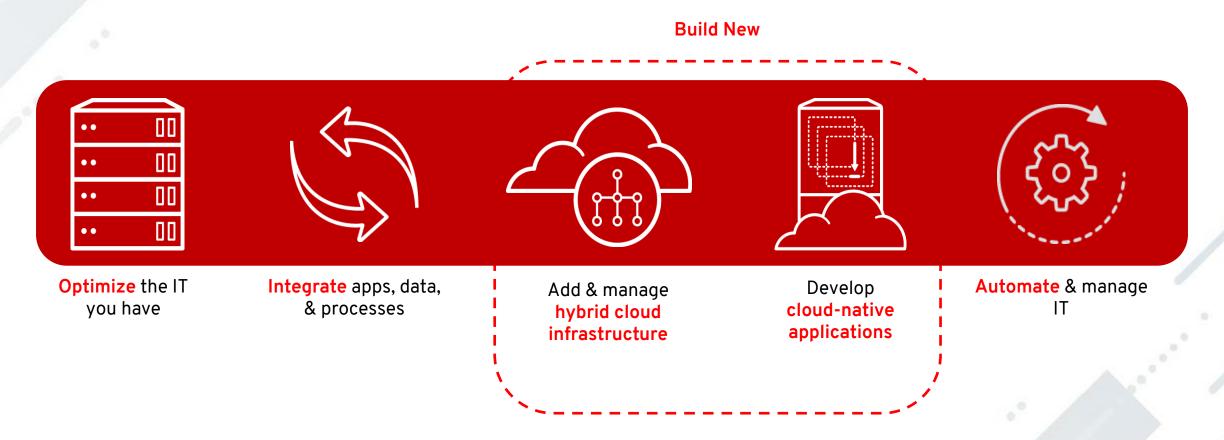


~70% of current efforts are usually focused on "keeping the lights on"





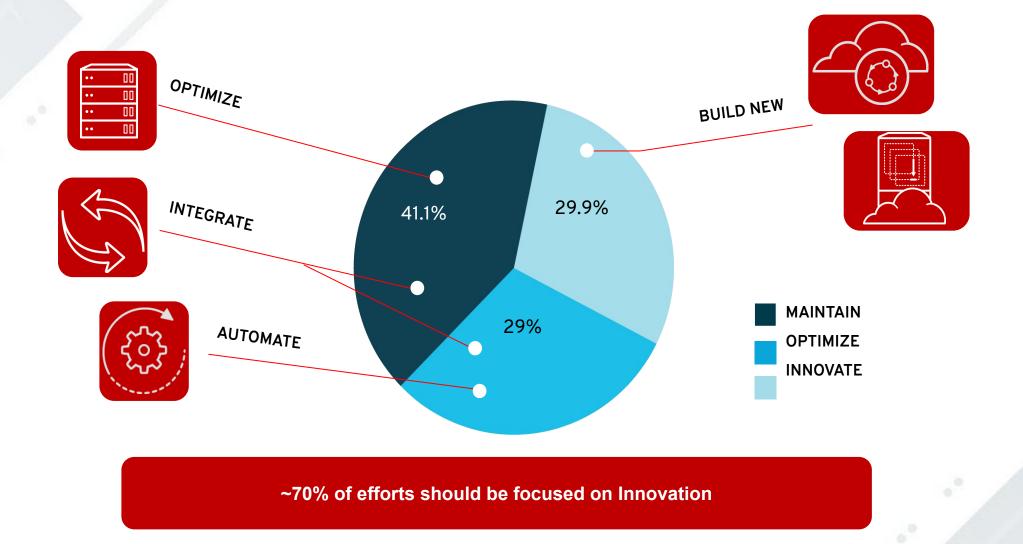
Shifting investment to innovation: It's about efficiency, agility, & speed







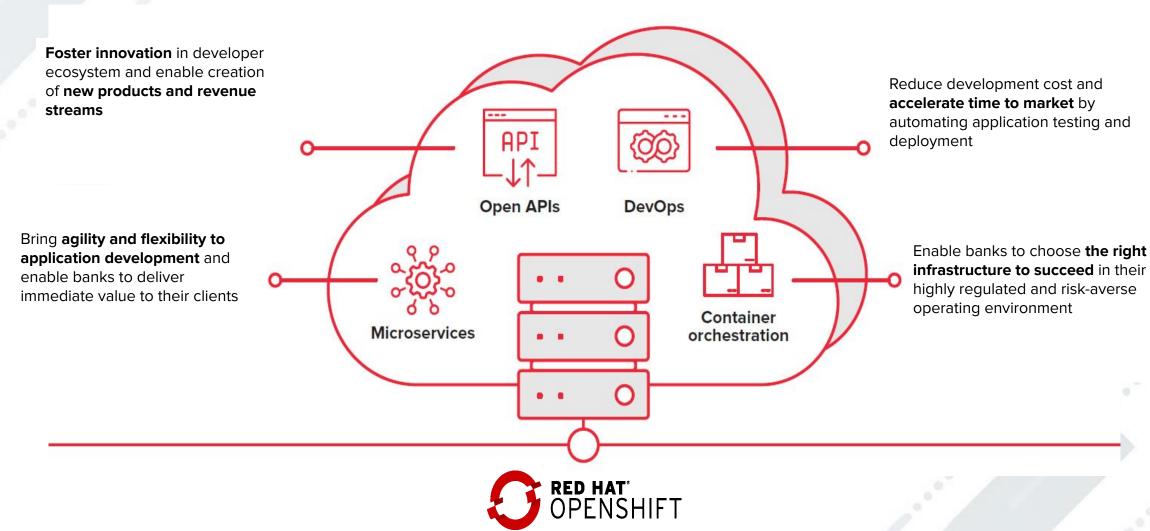
Red Hat gives financial institutions the tools to innovate in a world of rapid change







A secure open hybrid cloud infrastructure has become the ideal playground for new Open Banking data-driven business models







The business value of a hybrid cloud infrastructure

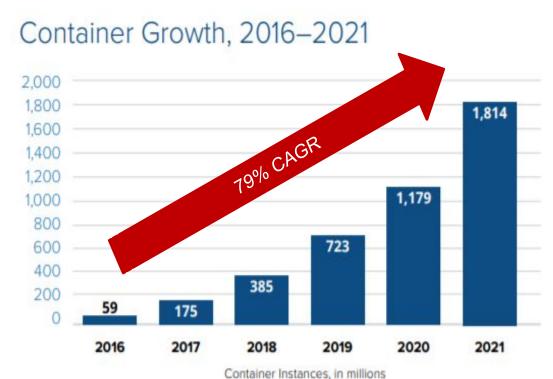
Business Value Highlights

661% five-year ROI

5 months to payback

54% lower five-year cost of operations

>2x more new applications per year



24% higher application developer productivity

\$32.9 million higher revenue per year per organization

80% less unplanned downtime

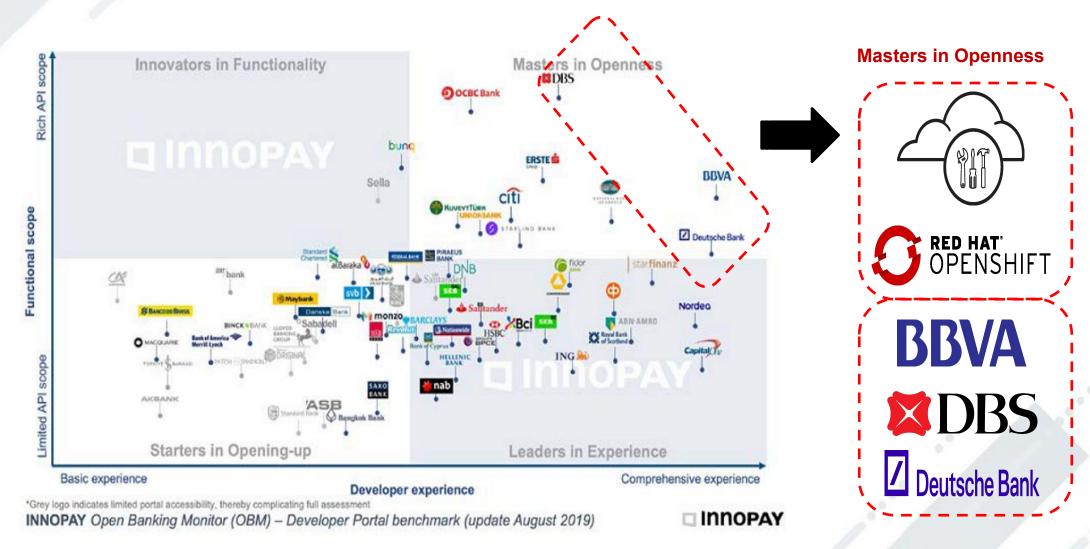
49% more efficient IT infrastructure teams

Source: IDC, 2019





Red Hat OpenShift customers have been named as world's leading financial institutions when it comes to Open Banking









"Banks need to take on Amazon and Google or die (2013)." Francisco Gonzalez, BBVA Global Executive Chairman

Dec. 2013 "Banks need to take on Amazon and Google or die. We should

use our data to give customers exactly what they want."

Francisco González

March 2015 "In the future, BBVA will be a software company." FG

Apr. 2017 "We are competing to be the Amazon or Netflix of

banking. And we are confident that BBVA will be one of

the winners in this competition." FG

Jan. 2018 "This year, 50% of our clients will be digital." FG

The impact of transformation: Spain



Two years change (Jun'17 vs Jun'19)



GROWTH

Acquiring more engaged and profitable clients

+33%

Digitally acquired clients

+11%
Net fees & commissions



EFFICIENCY

Lowering cost to sell and serve our clients

-8%

Operating Expenses

-14%

3ranches

+79%

Remote serviced clients

https://www.ft.com/content/bc70c9fe-4e1d-11e3-8fa5-00144feabdc0

https://www.finextra.com/newsarticle/27080/in-the-future-bbva-will-be-a-software-company---francisco-gonzalez

https://www.bbva.com/en/francisco-gonzalez-competing-amazon-netflix-banking/

https://www.bbva.com/en/francisco-gonzalez-davos-this-year-50-our-clients-will-be-digital/

https://www.bbva.com/en/ahead-of-the-curve-in-digital-transformation/







"In 2013, it became clear that Alibaba and Ant Financial* were going to be a game changer." Piyush Gupta, DBS CEO



"By then **they were not only into payments, but getting into funding, lending, insurance**; they were getting into every part of our business and doing it differently. They had **no branches**, **no people**. They were **doing it all digitally**."

Gupta reached a conclusion: "We have to think about the future differently."

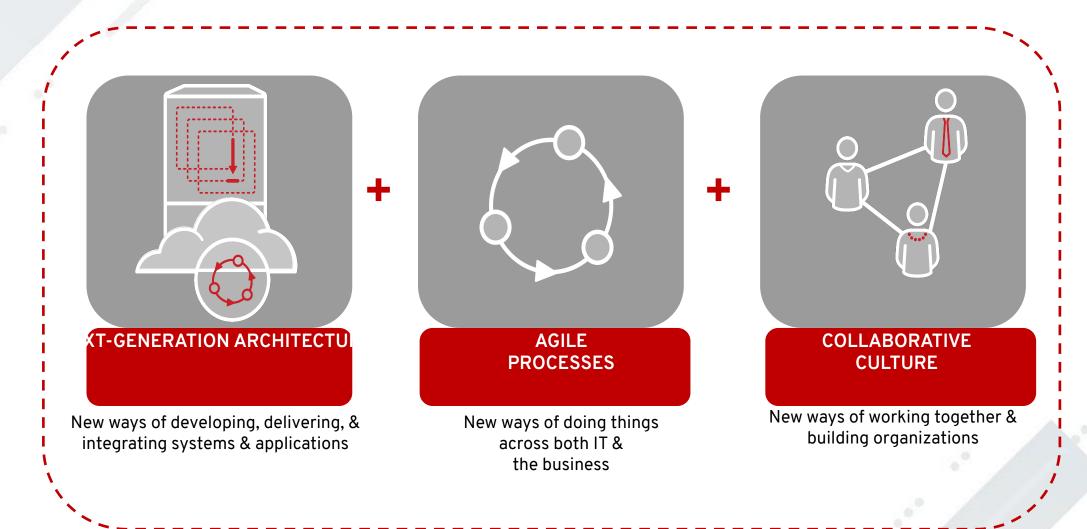
He and the board came up with an agenda saying they would have to embrace digitalization, and do it properly, if they were to succeed. "We had to start thinking like big tech. Our frame of reference had to be Amazon or Alibaba. We had to stop thinking about what other banks will do. We had to start thinking about what big tech would do."

(*) Worth \$150 billion, is about the same as the combined market capitalization of Morgan Stanley and Goldman Sachs





How do we get there? Transform more than just technology









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